

REVENUE ESTIMATES SUMMARY 2017/18				
	Actual	Original	Revised	Original
	2015/16	2016/17	2016/17	2017/18
	£000	£000	£000	£000
<b>Service Analysis</b>				
Housing Services	696	789	808	887
Central Services to the Public	991	992	979	1,045
Environmental & Regulatory Services	2,692	2,826	3,473	3,042
Cultural & Related Services	1,540	1,352	1,223	1,125
Planning & Development Services	1,221	1,432	1,881	1,244
Transport Services	(414)	(343)	(507)	(506)
Corporate & Democratic Core	1,904	1,957	2,095	1,995
Non Distributed Costs	26	0	0	0
<b>Net Cost of Services</b>	<b>8,656</b>	<b>9,005</b>	<b>9,952</b>	<b>8,832</b>
Interest on Investments	(189)	(172)	(192)	(158)
Pension Interest Cost/Expected rtn on Assets(net)	828	832	847	847
<b>Net Operating Expenditure</b>	<b>9,295</b>	<b>9,665</b>	<b>10,607</b>	<b>9,522</b>
<b>Appropriations &amp; Adjustments</b>				
Statutory Adjustments	(1,876)	(1,527)	(1,830)	(739)
Govt Direct Grants				
- New Homes Bonus	(637)	(799)	(796)	(797)
- Other Direct Grants	(31)	(63)	(80)	(71)
Business Rates Renewable Energy	(486)	(647)	(505)	(641)
Business Rates Growth Net Gains	(77)	(50)	(482)	see below
To/(From) Earmarked Revenue Reserves	191	(54)	(526)	(38)
To/(From) Balances	400	(184)	(46)	(695)
<b>Expenditure to be Funded</b>	<b>6,779</b>	<b>6,342</b>	<b>6,342</b>	<b>6,541</b>
	<b>2016/2017</b>		<b>2017/2018</b>	
<b>Property Tax Base (Band D equivalent)</b>	<b>23,455.7</b>		<b>23,868.7</b>	
	<b>2016/2017</b>		<b>2017/2018</b>	
<b>Council Tax Charges</b>	<b>Charge @</b>	<b>Total</b>	<b>Charge @</b>	<b>Total</b>
	<b>Band D</b>	<b>Cost</b>	<b>Band D</b>	<b>Cost</b>
	<b>£ : p</b>	<b>£</b>	<b>£ : p</b>	<b>£</b>
Revenue Expenditure to be Funded	270.36	6,341,500	274.04	6,541,000
Revenue Support Grant	(23.94)	(561,443)	(7.10)	(169,424)
Business Rates Retention				
- Base Line Funding	(59.79)	(1,402,505)	(59.96)	(1,431,139)
- Business Growth Retention			(25.14)	(600,000)
- Levy on Business Rates Growth net to ECC Pool			10.47	250,000
- NDR Collection Fund Adjustment (Surplus)/Deficit	(1.28)	(30,000)	4.71	112,515
Council Tax Collection Fund Adj (Surplus)/Deficit	(2.98)	(70,000)	(9.66)	(230,645)
<b>Maldon District Council Charge</b>	<b>182.37</b>	<b>4,277,552</b>	<b>187.37</b>	<b>4,472,307</b>

## KEY:

ECC - Essex County Council

NDR - Non-Domestic Rates

## REVISED 16/17 budget

Cost Centre	Description	Direct Costs				Recharges			Income		Government Grant £	Net Budget £
		Staffing	Transport	Goods and Services	Capital Charges	Offices and Depots	Support in	Support out	Fees and Charges	Other Income		
		£	£	£	£	£	£	£	£	£		
<b>Service Management &amp;</b>												
101	Corporate Core	641,700	500	13,400		23,100	141,000	(819,700)				0
		574,400	500	13,900	0	12,100	96,800	(697,700)	0	0	0	0
102	Election Services	61,500	0	1,500		11,600	53,500	(128,100)				0
		60,100	0	1,800	0	10,700	49,800	(122,400)	0	0	0	0
103	Policy & Comms	192,500	100	16,100		10,400	127,300	(346,400)				0
		193,500	0	14,400	0	12,700	70,400	(291,000)	0	0	0	0
104	Training			87,000		18,700	9,800	(113,300)		(2,200)		0
		0	0	65,100	0	17,100	44,000	(126,200)	0	0	0	0
105	Human Resources	177,800	200	63,600		11,100	72,400	(325,100)				0
		195,600	100	25,900	0	10,100	65,000	(296,700)	0	0	0	0
106	Apprentices	0		0				0				0
												0
108	Committee Services	289,100	400	18,700		13,100	77,100	(398,400)				0
		271,400	400	13,700	0	12,000	54,900	(352,400)	0	0	0	0
109	General Office Support	50,800		20,100		12,600	49,500	(133,000)				0
		52,400	0	20,200	0	15,800	44,100	(132,500)	0	0	0	0
110	Customer Services	471,300	500	37,500		42,600	197,100	(749,000)				0
		461,100	0	22,000	0	38,900	191,000	(713,000)	0	0	0	0
111	Internal Audit & Perf. Review			77,500			0	(77,500)				0
		123,200	200	7,100	0	2,700	34,400	(167,600)	0	0	0	0
113	Finance	351,200	300	64,300		25,500	149,200	(590,500)				0
		352,500	300	57,300	0	23,300	144,100	(577,500)	0	0	0	0
114	Revenues & Benefits	699,600	1,000	130,300		65,400	322,600	(912,500)		(273,300)	(33,100)	0
		798,100	1,000	92,100	0	59,700	325,000	(1,185,300)	0	(90,600)	0	0
118	Leisure & Community	314,300	2,300	34,900		19,700	149,400	(511,000)		(9,600)		0
		276,600	3,500	33,900	0	16,400	189,000	(519,400)	0	0	0	0
119	IT Services	411,500	500	299,800	76,100	48,500	105,600	(942,000)				0
		402,900	200	272,300	61,800	44,700	88,000	(869,900)	0	0	0	0
121	Council Offices	179,300		235,800	84,000	(518,200)	59,400			(40,300)		0
		181,400	0	210,200	81,400	(482,500)	41,400	0	0	(31,900)	0	0
124	Princes Rd Depot	19,300			8,500	(27,800)						0
		0	0	15,900	8,500	(24,400)	0	0	0	0	0	0
132	Environmental Health	511,800	8,700	12,900		26,200	175,100	(734,700)				0
		497,800	10,300	12,000	0	25,600	162,000	(707,700)	0	0	0	0
133	Environmental Waste	231,300	500	4,700		6,700	128,900	(372,100)				0
		188,000	200	5,800	0	9,800	127,100	(330,900)	0	0	0	0
134	Housing	542,400	2,700	16,800		27,200	264,900	(854,000)				0
		535,900	2,000	13,500	0	24,800	277,000	(853,200)	0	0	0	0
141,602,523	Parks Operational Services	583,900	51,000	138,700	21,400	14,500	212,500	(912,700)	(48,700)	(78,200)		(17,600)
		563,400	53,000	115,100	24,700	10,400	206,700	(867,000)	(54,500)	(72,300)	0	(20,500)
149	Nursery			0	500		16,100	(16,600)				0
		0	0	0	500	0	15,500	(16,000)	0	0	0	0
153	Parks Rangers	333,000	10,600	15,400	1,500	2,400	143,000	(452,400)		(53,500)		0
		332,600	9,500	13,300	1,500	4,400	126,900	(434,700)	0	(53,500)	0	0
155	Parks Trading Unit Depot			9,800	7,100	(24,000)	9,100			(2,000)		0
		0	0	9,800	7,700	(24,100)	9,800	0	0	(3,200)	0	0
163	Enforcement	185,900	400	2,000		8,900	36,500	(233,700)				0
		180,700	3,100	2,600	0	9,200	34,800	(230,400)	0	0	0	0
164	Economic Development	125,200	1,300	1,900		6,800	12,000	(147,200)				0
		101,500	1,700	1,800	0	3,800	13,300	(122,100)	0	0	0	0
165	Planning Policy Services	415,500	1,600	5,500		13,300	158,300	(594,200)				0

REVISED 16/17 budget		Direct Costs				Recharges			Income		Government Grant	Net Budget
Cost Centre	Description	Staffing	Transport	Goods and Services	Capital Charges	Offices and Depots	Support in	Support out	Fees and Charges	Other Income	£	£
		£	£	£	£	£	£	£	£	£	£	£
		385,900	1,600	6,100	0	16,700	132,000	(542,300)	0	0	0	0
166	Planning Admin Services	279,600	0	34,600	0	29,000	87,100	(428,600)	0	(1,700)	0	0
		318,400	0	29,500	0	20,700	107,000	(475,600)	0	0	0	0
167	Development Control Services	687,300	4,000	15,200	0	30,000	378,800	(1,115,300)	0	0	0	0
		692,700	6,800	13,700	0	33,700	370,200	(1,117,100)	0	0	0	0
168	Building Control Services	207,000	5,800	5,400	0	10,200	63,000	(291,400)	0	0	0	0
		202,200	6,000	5,800	0	9,300	67,300	(290,600)	0	0	0	0
<b>TOTAL Service Management &amp; Support Services</b>		<b>7,962,800</b>	<b>92,400</b>	<b>1,363,400</b>	<b>199,100</b>	<b>(92,500)</b>	<b>3,199,200</b>	<b>(12,199,400)</b>	<b>(48,700)</b>	<b>(460,800)</b>	<b>(33,100)</b>	<b>(17,600)</b>
		<b>7,942,300</b>	<b>100,400</b>	<b>1,094,800</b>	<b>186,100</b>	<b>(86,400)</b>	<b>3,087,500</b>	<b>(12,039,200)</b>	<b>(54,500)</b>	<b>(251,500)</b>	<b>0</b>	<b>(20,500)</b>
<b>Central Services</b>												
<b>Corporate Core &amp;</b>												
256	Corporate Management			163,600			312,400		(4,000)			472,000
		0	0	170,400	0	0	272,300	0	(3,500)	0	0	439,200
260	Democratic Representation & Mgt	219,300	7,600	50,500	1,900	51,300	1,292,300					1,622,900
		216,100	6,900	34,100	0	46,600	1,232,200	0	0	0	0	1,535,900
<b>TOTAL Corporate &amp; Democratic Core</b>		<b>219,300</b>	<b>7,600</b>	<b>214,100</b>	<b>1,900</b>	<b>51,300</b>	<b>1,604,700</b>	<b>0</b>	<b>(4,000)</b>	<b>0</b>	<b>0</b>	<b>2,094,900</b>
		<b>216,100</b>	<b>6,900</b>	<b>204,500</b>	<b>0</b>	<b>46,600</b>	<b>1,504,500</b>	<b>0</b>	<b>(3,500)</b>	<b>0</b>	<b>0</b>	<b>1,975,100</b>
<b>Central Services to the</b>												
202	Business Rates Collection			4,400			156,400		(5,500)		(93,800)	61,500
		0	0	4,400	0	0	182,800	0	(11,600)	0	(93,000)	82,600
209	Council Tax Benefit Admin	0		3,000			293,000				(60,500)	235,500
		0	0	3,000	0	0	342,800	0	0	0	(53,500)	292,300
216	Council Tax Collection			28,300			497,100		(116,800)			408,600
		0	0	28,300	0	0	598,000	0	(116,800)	0	0	509,500
213	Electoral Registration	8,000		62,800		3,000	85,800		(500)		(17,600)	141,500
		400	0	34,400	0	2,800	118,800	0	(500)	0	0	155,900
253	Civil Emergencies			33,500		2,300	18,600					54,400
		0	0	33,400	0	3,800	18,600	0	0	0	0	55,800
254	Election Management			34,000		1,400	128,300			(15,900)		147,800
		0	0	12,700	0	1,200	70,300	0	0	0	0	84,200
255	Land Charges			27,500		2,500	135,500		(154,500)			11,000
		0	0	17,100	0	2,200	113,700	0	(154,500)	0	0	(21,500)
<b>TOTAL Central Services</b>		<b>8,000</b>	<b>0</b>	<b>193,500</b>	<b>0</b>	<b>9,200</b>	<b>1,314,700</b>	<b>0</b>	<b>(277,300)</b>	<b>(15,900)</b>	<b>(171,900)</b>	<b>1,060,300</b>
		<b>400</b>	<b>0</b>	<b>133,300</b>	<b>0</b>	<b>10,000</b>	<b>1,445,000</b>	<b>0</b>	<b>(283,400)</b>	<b>0</b>	<b>(146,500)</b>	<b>1,158,800</b>
<b>Cultural, Environmental</b>												
<b>Cultural Services</b>												
501, 502, 503, 509, 520,	Sport	0	0	191,400	239,200	0	153,400	0	0	(600,100)	0	(16,100)
		0	0	165,700	408,200	0	173,000	0	(100)	(572,600)	0	174,200
122, 506, 508	Community Centres	0	0	40,200	33,900	(10,000)	36,200	0	0	0	0	100,300
		0	0	27,300	33,900	0	32,200	0	0	0	0	93,400
505, 511, 514, 516, 518,	Parks & Open Spaces	64,000	0	338,100	284,300	7,000	927,200	0	(659,800)	(107,000)	0	853,800
		33,200	0	236,800	277,400	6,200	863,500	0	(526,500)	(56,400)	(8,200)	826,000
542, 546	Heritage	0	0	4,800	3,600	0	29,300	0	0	0	0	37,700
		0	0	4,800	3,600	0	25,100	0	0	0	0	33,500
309	Rivers		6,200	51,800	12,700		113,000		(161,900)	(6,700)		15,100
		0	6,300	46,100	15,000	0	108,300	0	(142,200)	(6,000)	0	27,500
320, 325,330	Tourism	142,600	700	68,100	0	0	53,400	0	(10,300)	(5,000)	0	249,500
		120,900	100	70,800	0	0	47,800	0	(10,300)	0	0	229,300

REVISED 16/17 budget		Direct Costs				Recharges			Income		Government Grant	Net Budget
Cost Centre	Description	Staffing	Transport	Goods and Services	Capital Charges	Offices and Depots	Support in	Support out	Fees and Charges	Other Income	£	£
		£	£	£	£	£	£	£	£	£	£	£
<b>TOTAL Cultural Services</b>		206,600	6,900	694,400	573,700	(3,000)	1,312,500	0	(832,000)	(718,800)	0	1,240,300
		154,100	6,400	551,500	738,100	6,200	1,249,900	0	(679,100)	(635,000)	(8,200)	1,383,900
<b>Environmental Services</b>												
222	Sewerage Pumping Stations			600			2,300		(300)			2,600
		0	0	800	600	0	2,300	0	(600)		0	3,100
340	Public Entertainment Licences			28,600			27,500		(55,100)			1,000
		0	0	27,500	0	0	65,100	0	(52,300)	0	0	40,300
341	Hackney Carriage			17,200			18,100		(33,200)			2,100
		0	0	17,300	0	0	16,600	0	(33,200)	0	0	700
550	Public Conveniences			104,700	34,000		28,900					167,600
		0	0	104,900	34,000	0	22,800	0	0	0	0	161,700
555	Cemeteries			45,500	9,900		182,700		(114,900)			123,200
		0	0	43,400	9,900	0	189,500	0	(112,900)	0	0	129,900
562, 563	Community Safety	73,500	500	103,400	0	3,300	98,400	0	0	(14,300)	0	264,800
		70,900	500	40,100	0	3,100	116,500	0	0	(53,400)	0	177,700
576, 579, 580, 582	Waste Management	0	2,700	2,879,700	310,200	16,600	404,900	0	(359,800)	(1,075,500)	0	2,178,800
		0	2,800	2,741,000	48,300	16,200	328,600	0	(362,800)	(1,099,200)	0	1,674,900
566, 567, 570, 571, 572, Other Environmental Health		5,000	3,300	103,900	9,500	2,000	687,900	0	(68,400)	(9,900)	0	733,300
		5,000	3,400	66,100	9,500	1,700	634,800	0	(57,400)	0	0	663,100
<b>TOTAL Environmental Services</b>		78,500	6,500	3,283,600	363,600	21,900	1,450,700	0	(631,700)	(1,099,700)	0	3,473,400
		75,900	6,700	3,041,100	102,300	21,000	1,376,200	0	(619,200)	(1,152,600)	0	2,851,400
<b>Planning &amp;</b>												
232	Discretionary Rate Relief											0
		0	0	30,000	0	0	0	0	0	0	0	30,000
301	Planning Policy			194,800			609,600					804,400
		0	0	82,900	0	0	502,800	0	(100)	0	0	585,600
302	Development Control			211,000			1,046,300		(596,500)			660,800
		0	0	193,400	0	0	1,117,300	0	(873,900)	0	0	436,800
303	Building Regs - Fee Related			10,200			223,200		(182,000)			51,400
		0	0	5,200	0	0	221,600	0	(182,000)	0	0	44,800
313	Building Regs - Non Fee Related						101,600		0			101,600
		0	0	0	0	0	95,300	0	0	0	0	95,300
304,315	Building Conservation			14,800			20,000					34,800
		0	0	8,400	0	0	34,500	0	0	0	0	42,900
305	Economic Development			116,900			117,300			(100,000)		134,200
		0	0	15,900	0	0	108,900	0	0	0	0	124,800
307	Gypsy & Traveller			6,500								6,500
		0	0	7,200	0	0	0	0	0	0	0	7,200
565	Community Grants			73,500		10,300	3,800				0	87,600
		0	0	73,500	0	200	3,600	0	0	0	0	77,300
<b>TOTAL Planning &amp; Development Services</b>		0	0	627,700	0	10,300	2,121,800	0	(778,500)	(100,000)	0	1,881,300
		0	0	416,500	0	200	2,084,000	0	(1,056,000)	0	0	1,444,700
<b>Highways, Roads &amp;</b>												
311	Highways						7,200					7,200
		0	0	0	0	0	6,600	0	0	0	0	6,600
312	Street Naming			16,500		2,500	7,000					26,000
		0	0	6,300	0	2,200	16,200	0	0	0	0	24,700
534, 535	Off Street Parking			113,500	20,100	0	70,500		(744,000)	0	0	(539,900)

REVISED 16/17 budget		Direct Costs				Recharges			Income			Net Budget
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	Government Grant £	£
		0	0	103,100	20,100	0	80,600	0	(581,600)	0	0	(377,800)
<b>TOTAL Highways, Roads &amp; Transport Services</b>		0	0	130,000	20,100	2,500	84,700	0	(744,000)	0	0	(506,700)
		0	0	109,400	20,100	2,200	103,400	0	(581,600)	0	0	(346,500)
<b>Housing Services</b>												
204	Rent Allowances			15,642,700						(535,200)	(15,226,300)	(118,800)
		0	0	15,690,700	0	0	0	0	0	(781,700)	(15,100,400)	(191,400)
203	Housing Benefits Admin			38,300			390,900				(179,600)	249,600
		0	0	11,800	0	0	478,100	0	0	0	(163,200)	326,700
591, 592, 593, 598	Other Housing Services	0	0	40,300	0	300	672,500	0	(32,100)	(4,000)	0	677,000
		0	0	26,100	0	200	686,700	0	(30,900)	(21,100)	0	661,000
<b>TOTAL Housing Services</b>		0	0	15,721,300	0	300	1,063,400	0	(32,100)	(539,200)	(15,405,900)	807,800
		0	0	15,728,600	0	200	1,164,800	0	(30,900)	(802,800)	(15,263,600)	796,300
<b>Non Distributed Costs</b>												
257	Non Distributed Costs	0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL Non Distributed Costs</b>		0	0	0	0	0	0	0	0	0	0	0
		0	0	0	0	0	0	0	0	0	0	0
<b>Other Services</b>												
224	Misc Land & Property			12,900	0		35,300		(25,500)			22,700
		0	0	1,100	0	0	12,700	0	(60,800)	0	0	(47,000)
225	Industrial Sites			3,600			12,400		(120,500)			(104,500)
		0	0	2,100	0	0	10,300	0	(122,800)	0	0	(110,400)
<b>TOTAL Other Services</b>		0	0	16,500	0	0	47,700	0	(146,000)	0	0	(81,800)
		0	0	3,200	0	0	23,000	0	(183,600)	0	0	(157,400)
<b>SUB TOTAL</b>		8,475,200	113,400	22,244,500	1,158,400	0	12,199,400	(12,199,400)	(3,494,300)	(2,934,400)	(15,610,900)	9,951,900
		8,388,800	120,400	21,282,900	1,046,600	0	12,038,300	(12,039,200)	(3,491,800)	(2,841,900)	(15,418,300)	9,085,800
Less Vacancy/Savings Allowance 1%		(81,000)										(81,000)
<b>TOTAL AGREED</b>		8,475,200	113,400	22,244,500	1,158,400	0	12,199,400	(12,199,400)	(3,494,300)	(2,934,400)	(15,610,900)	9,951,900
		8,307,800	120,400	21,282,900	1,046,600	0	12,038,300	(12,039,200)	(3,491,800)	(2,841,900)	(15,418,300)	9,004,800

## ORIGINAL 17/18 budget

Cost Centre	Description	Direct Costs				Recharges			Income		Government Grant £	Net Budget £
		Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £		
<b>Service Management &amp;</b>												
101	Corporate Core	602,300	500	11,700		22,300	158,300	(795,100)				0
102	Election Services	96,000	0	1,400		11,200	61,400	(170,000)				0
103	Policy & Comms	211,700	0	15,900		10,100	105,400	(343,100)				0
104	Training			78,500		18,000	20,400	(116,900)				0
105	Human Resources	182,900	200	24,700		10,700	86,500	(305,000)				0
106	Apprentices	28,900		18,000				(46,900)				0
108	Committee Services	291,500	400	17,600		12,700	71,300	(393,500)				0
109	General Office Support	55,700		17,100		12,200	42,800	(127,800)				0
110	Customer Services	479,300	500	19,600		41,200	173,900	(714,500)				0
111	Internal Audit & Perf. Review			75,700			0	(75,700)				0
113	Finance	382,200	300	58,900		24,700	122,800	(588,900)				0
114	Revenues & Benefits	818,500	1,000	90,800		57,500	336,600	(1,031,100)		(273,300)	0	0
118	Leisure & Community	291,900	1,500	33,100	2,200	18,700	153,200	(491,600)		(9,000)		0
119	IT Services	414,500	500	234,500	67,500	46,800	93,900	(857,700)				0
121	Council Offices	191,400		220,300	65,700	(471,800)	57,200		0	(62,800)		0
124	Princes Rd Depot	18,300			7,300	(25,600)						0
132	Environmental Health	497,600	7,800	11,400		25,200	172,500	(714,500)				0
133	Environmental Waste	177,600	200	4,100		6,400	102,000	(290,300)				0
134	Housing	539,300	2,700	15,500		20,500	250,900	(828,900)				0
141	Parks Operational Services	610,200	48,100	113,700	21,000	14,300	191,500	(891,000)	(49,700)	(74,700)		(16,600)
149	Nursery			0	500		14,700	(15,200)				0
153	Parks Rangers	348,900	10,200	11,200	2,300	2,400	135,500	(455,500)		(55,000)		0
155	Parks Trading Unit Depot			9,800	7,400	(24,300)	9,100			(2,000)		0
163	Enforcement	193,500	400	1,700		6,300	37,000	(238,900)				0
164	Economic Development	108,300	1,300	1,800		4,800	13,200	(129,400)				0
165	Planning Policy Services	408,500	1,600	4,500		18,000	159,600	(592,200)				0

ORIGINAL 17/18 budget		Direct Costs				Recharges			Income		Government Grant	Net Budget
Cost Centre	Description	Staffing £	Transport £	Goods and Services £	Capital Charges £	Offices and Depots £	Support in £	Support out £	Fees and Charges £	Other Income £	£	£
166	Planning Admin Services	284,500	0	27,500		23,300	84,000	(419,300)				0
167	Development Control Services	670,900	4,400	13,800		17,900	359,000	(1,066,000)				0
168	Building Control Services	221,000	6,000	5,100		7,200	54,500	(293,800)				0
<b>TOTAL Service Management &amp; Support Services</b>		<b>8,125,400</b>	<b>87,600</b>	<b>1,137,900</b>	<b>173,900</b>	<b>(89,300)</b>	<b>3,067,200</b>	<b>(11,992,800)</b>	<b>(49,700)</b>	<b>(476,800)</b>	<b>0</b>	<b>(16,600)</b>
<b>Central Services</b>												
<b>Corporate Core &amp;</b>												
256	Corporate Management			164,100			320,100	(4,000)				480,200
260	Democratic Representation & Mgt	222,100	7,600	72,900	1,900	49,800	1,179,300					1,533,600
<b>TOTAL Corporate &amp; Democratic Core</b>		<b>222,100</b>	<b>7,600</b>	<b>237,000</b>	<b>1,900</b>	<b>49,800</b>	<b>1,499,400</b>	<b>0</b>	<b>(4,000)</b>	<b>0</b>	<b>0</b>	<b>2,013,800</b>
<b>Central Services to the</b>												
202	Business Rates Collection			4,300			161,500	(5,500)			(92,700)	67,600
209	Council Tax Benefit Admin	0		2,700			316,500				(58,300)	260,900
216	Council Tax Collection			27,500			535,200	(116,800)				445,900
213	Electoral Registration	0		43,100		2,900	85,400	(500)				130,900
253	Civil Emergencies			33,300		2,200	24,700					60,200
254	Election Management			12,700		1,300	173,100					187,100
255	Land Charges			14,800		2,300	128,600	(154,500)				(8,800)
<b>TOTAL Central Services</b>		<b>0</b>	<b>0</b>	<b>138,400</b>	<b>0</b>	<b>8,700</b>	<b>1,425,000</b>	<b>0</b>	<b>(277,300)</b>	<b>0</b>	<b>(151,000)</b>	<b>1,143,800</b>
<b>Cultural, Environmental</b>												
<b>Cultural Services</b>												
501, 502, 503, 509, 520,	Sport	0	0	162,100	217,400	0	154,200	0	0	(586,200)	0	(52,500)
122, 506, 508	Community Centres	0	0	26,300	32,400	0	23,400	0	0	0	0	82,100
505, 511, 514, 516, 518,	Parks & Open Spaces	25,000	0	260,100	267,700	6,400	943,000	0	(607,200)	(55,600)	0	839,400
542, 546	Heritage	0	0	4,800	3,600	0	34,800	0	0	0	0	43,200
309	Rivers		6,100	45,400	12,400		101,000	(160,700)	(6,000)			(1,800)
320, 325, 330	Tourism	138,600	500	63,200	0	0	55,100	0	(15,300)	0	0	242,100

ORIGINAL 17/18 budget		Direct Costs				Recharges			Income		Government Grant	Net Budget
Cost Centre	Description	Staffing	Transport	Goods and Services	Capital Charges	Offices and Depots	Support in	Support out	Fees and Charges	Other Income	£	£
		£	£	£	£	£	£	£	£	£		£
<b>TOTAL Cultural Services</b>		163,600	6,600	561,900	533,500	6,400	1,311,500	0	(783,200)	(647,800)	0	1,152,500
<b>Environmental Services</b>												
340	Public Entertainment Licences			27,600			27,400		(55,300)			(300)
341	Hackney Carriage			17,200			18,100		(33,200)			2,100
550	Public Conveniences			102,500	36,100		30,100					168,700
555	Cemeteries			58,100	15,600		184,500		(129,900)			128,300
562, 563	Community Safety	74,300	500	36,600	0	3,200	95,600	0	0	(14,300)	0	195,900
576, 579, 581	Waste Management	0	2,600	3,076,500	368,700	16,500	300,600	0	(1,874,500)	(1,800)	0	1,888,600
566, 567, 570, 571, 572,	Other Environmental Health	5,000	3,200	61,400	9,500	1,800	668,200	0	(61,100)	0	0	688,000
<b>TOTAL Environmental Services</b>		79,300	6,300	3,379,900	429,900	21,500	1,324,500	0	(2,154,000)	(16,100)	0	3,071,300
<b>Planning &amp;</b>												
232	Discretionary Rate Relief											0
301	Planning Policy			36,800			448,600					485,400
302	Development Control			129,100			1,152,100		(905,800)			375,400
303	Building Regs - Fee Related			5,200			228,700		(182,000)			51,900
313	Building Regs - Non Fee Related						107,100		0			107,100
304	Building Conservation			2,800			29,500					32,300
305	Economic Development			13,300			105,800					119,100
307	Gypsy & Traveller	0		7,100								7,100
565	Community Grants			73,500	0	300	3,600			0		77,400
<b>TOTAL Planning &amp; Development Services</b>		0	0	267,800	0	300	2,075,400	0	(1,087,800)	0	0	1,255,700
<b>Highways, Roads &amp;</b>												
311	Highways						7,000					7,000
312	Street Naming			11,400		2,300	5,700					19,400
534, 535	Off Street Parking	0	0	94,600	15,900	0	74,300	0	(722,000)	0	0	(537,200)

ORIGINAL 17/18 budget		Direct Costs				Recharges			Income		Government Grant	Net Budget
Cost Centre	Description	Staffing	Transport	Goods and Services	Capital Charges	Offices and Depots	Support in	Support out	Fees and Charges	Other Income	Government Grant	Net Budget
		£	£	£	£	£	£	£	£	£	£	£
<b>TOTAL Highways, Roads &amp; Transport Services</b>		0	0	106,000	15,900	2,300	87,000	0	(722,000)	0	0	(510,800)
<b>Housing Services</b>												
204	Rent Allowances			15,642,700						(535,200)	(15,226,300)	(118,800)
203	Housing Benefits Admin			11,200			431,200				(151,300)	291,100
591, 592, 593, 598	Other Housing Services	0	0	29,300	0	300	724,800	0	(27,500)	(4,000)	0	722,900
<b>TOTAL Housing Services</b>		0	0	15,683,200	0	300	1,156,000	0	(27,500)	(539,200)	(15,377,600)	895,200
<b>Non Distributed Costs</b>												
257	Non Distributed Costs	0	0	0	0	0	0	0	0	0	0	0
<b>TOTAL Non Distributed Costs</b>		0	0	0	0	0	0	0	0	0	0	0
<b>Other Services</b>												
224	Misc Land & Property			1,200	0		34,200		(21,700)			13,700
225	Industrial Sites			2,100			12,500		(117,100)			(102,500)
<b>TOTAL Other Services</b>		0	0	3,300	0	0	46,700	0	(138,800)	0	0	(88,800)
<b>SUB TOTAL</b>		8,590,400	108,100	21,515,400	1,155,100	0	11,992,700	(11,992,800)	(5,244,300)	(1,679,900)	(15,528,600)	8,916,100
Less Vacancy/Savings		(83,683)										(83,683)
<b>TOTAL AGREED</b>		8,506,717	108,100	21,515,400	1,155,100	0	11,992,700	(11,992,800)	(5,244,300)	(1,679,900)	(15,528,600)	8,832,417

Directorate	Service Team	Title of the proposal	Full Description of the proposal	2017/18 £	2018/19 £	2019/20 £	2020/21 £
Customers and Community	Leisure, Countryside and Tourism	Countryside and Coast Major Applications Post	Countryside and Coast Major Applications Post - The Council currently employees a specific officer to engage with the Major Developments team at maximise the benefits of new developments across the district	22,700	22,700	0	0
Planning and Regulatory Services	Environment & Licensing	Retain temporary post previously funded until February 2017 from Planning income	Retain temporary post previously funded until February 2017 from Planning income - Retention of a part time temporary Environmental Health Officer (EHO) post for a further two years to maintain the necessary resource to effectively support the development management during a time of exceptional demand.	21,700	22,700	0	0
Planning and Regulatory Services	Strategic Housing	Retain temporary post previously funded until January 2017 from Planning income	Retention of the temporary Housing Policy and Projects Officer post for a further six months to maintain necessary resource to enable the development of affordable, supported and other strategic housing requirements at a time of unprecedented increase in pre-application work, changing national housing policy and temporary opportunities to secure additional investment.	22,700	0	0	0
Resources	Legal and Democratic Services	Increased team size in elections.	Increase the officer resource within the elections team by a new member of staff. The new officer will support the electoral management officer.	31,000	31,000	31,000	31,000
Customers and Community	Community And Living	Administrative Officer . Community Protection	To provide 20 hours administrative support to the Community Protection Team	14,500	14,500	14,500	14,500
Customers and Community	Leisure, Countryside and Tourism	Cemetery Expansion	Intial project work associated with the expansion of Maldon Cemetery	12,000	0	0	0
Customers and Community	Leisure, Countryside and Tourism	Cemetery Ashes Scheme	New Invest to Save scheme. £8000 expenditure would be offset by additional income of at least £8000	0	0	0	0
Customers and Community	Leisure, Countryside and Tourism	Leisure Centre Management Fees	Variation to Contract due to alteration in Business Rate Relief situation	34,000	34,000	34,000	34,000
Corporate	All	Business Rates Revaluation 2017	Net impact of changes to Business rates as a result of the new valuation and change in multiplier	10,000	10,000	10,000	10,000
Corporate	Corporate	\	Whole Essex Information Framework	2,000	2,000	2,000	2,000
Resources	People, Performance & Policy	Appretice Levy Scheme	Net impact of new compulsory Govt scheme	18,000	18,000	18,000	18,000
Customers and Community	Leisure, Countryside and Tourism	Parks Team Post Regrading	Increase in spinal column points for existing staff & vacant posts. Unable to fill vacancies due to lower salaries compared to other Authorities/Companies	12,000	12,000	12,000	12,000
<b>Growth included in the Budget - total</b>				<b>200,600</b>	<b>166,900</b>	<b>121,500</b>	<b>121,500</b>

Directorate	Service Team	Title of the proposal	Full Description of the proposal	2017/18 £
Customers and Community	Leisure, Countryside and Tourism	Beach huts, tennis and deck chair hire	Beach huts, tennis and deck chair hire (additional income over and above the 16/17 budget setting)	(3,000)
Customers and Community	Customers	Additional Council Tax admin income	Additional Council Tax income - Y3 of current agreement with Essex County Council (ECC) to increase Council Tax yield	(122,000)
Customers and Community	Community and Living	Increase charge for green waste service by £3 per annum (pa), Introduce bin delivery charge of £20	Increase charge for green waste service by £3. There are 11,200 subscribers currently, £3 increase would bring £33,600. Introducing a new customer charge would generate further income. A bin delivery charge would generate further income.	(33,600)
Customers and Community	Leisure, Countryside and Tourism	Promenade Park Kiosk	Increased income from Kiosk Leases	(5,000)
Customers and Community	Leisure, Countryside and Tourism	Tin Shed' Lease	Review income received from current leaseholder for Tin Parliament shed / gallery, regularisation of current activities	(1,500)
Customers and Community	Leisure, Countryside and Tourism	Burnham-on-Crouch Market	Formal contract of the operation of the Burnham-on-Crouch Tuesday Market	(5,200)
Customers and Community	Leisure, Countryside and Tourism	Splash Park Income	Splash park income has exceeded target for the last two seasons. Income is weather dependant but it is thought that budget can be increased	(7,500)
Customers and Community	Leisure, Countryside and Tourism	Pedal boat concession	The Council has allowed a private operator to run pedal boats on the boating lake with the Promenade Park	(2,000)
Customers and Community	Leisure, Countryside and Tourism	Table Tennis Club Lease	Maldon Table Tennis Club as leased a small building within the Drapers Farm Complex from the Council on annual basis. This has been extended for 7 years and a small rent is now paid.	(1,000)
Customers and Community	Leisure, Countryside and Tourism	Hire of pop up trading units	The Council owns two pop up trading units	(3,000)
Customers and Community	Leisure, Countryside and Tourism	Bereavement Services (Cemeteries and memorialisation)	Implementation of a new memorialisation policy to improve services available to families. Increase burial / internment charges.	(15,000)

Planning and Regulatory Services	Planning Services	Charge for Street Naming and Numbering	Charge for Street Naming and Numbering - New income generation if policy change is agreed	(5,000)
Planning and Regulatory Services	Environment & Licensing	Pest Control fee increase	Increase pest control fees to generate more income	(3,700)
Resources	Finance	New insurance contract	Insurance premium savings following a tender exercise	(37,000)
Corporate	Corporate	Council Tax base	Increase in Council Tax base higher than assumed in the last Medium Term Financial Strategy (MTFS)	(58,000)
Customers and Community	Community and Living	Refuse Contract	MTFS assumed saving after inflation, the actual saving is higher	(54,000)
Corporate	Corporate	Pension Fund Deficit Rectification	Paying the whole deficit payment early in April 2017 - Saving spread over three years	(44,700)
Corporate	Corporate	Business Rates Retention	Discretionary Rates budget has not been required since 2013 as it was rolled into the new rates system	(30,000)
Corporate	Corporate	Business Rates Retention	Cummulative Business Rate growth which the Council keeps 50% of has not previously been budgeted for	(300,000)
			<b>Savings/Income Included as part of 17/18 budget setting</b>	<b>(731,200)</b>